

# A DECOMPOSITION METHOD BY COMPONENT FOR THE OPTIMIZATION OF MAINTENANCE SCHEDULING

MASCOT-NUM 2020

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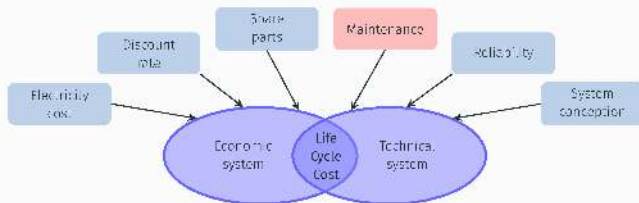
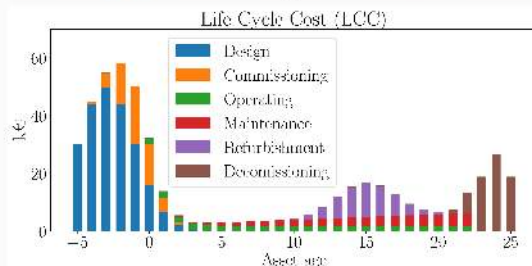
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## SHORT INTRODUCTION TO ENGINEERING ASSET MANAGEMENT

**Engineering asset management** focuses on an integrative analysis of the life cycle of physical assets by using **tools and methods** for the **quantification** of technical and economic **risks** in order to support investment decisions.

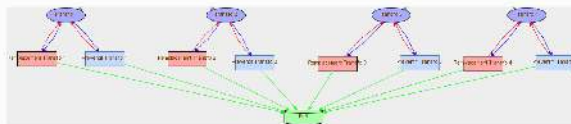


## TYPE OF SYSTEMS CONSIDERED IN THIS WORK

- From 2 to 80 components of a hydroelectric power plant: turbines, generators, transformers



- Common stock of spares, initial stock with a **low number of parts**

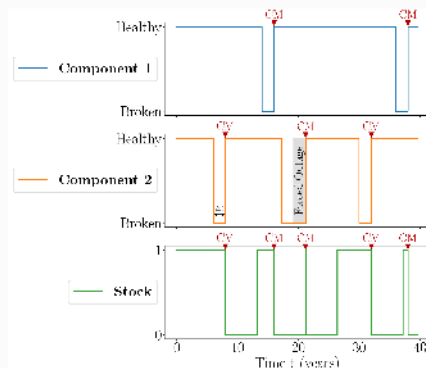


- Horizon of study: 10 years

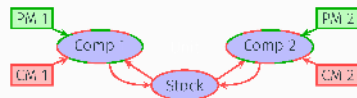
# MAINTENANCE STRATEGIES AND DYNAMICS OF THE INDUSTRIAL SYSTEM



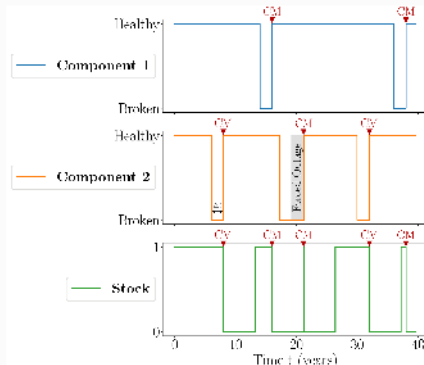
Reference strategy  
 Corrective maintenance only



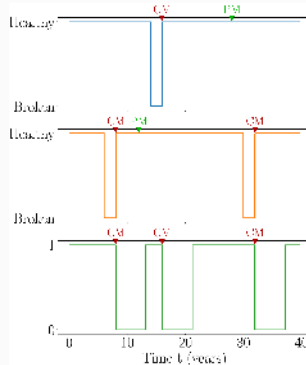
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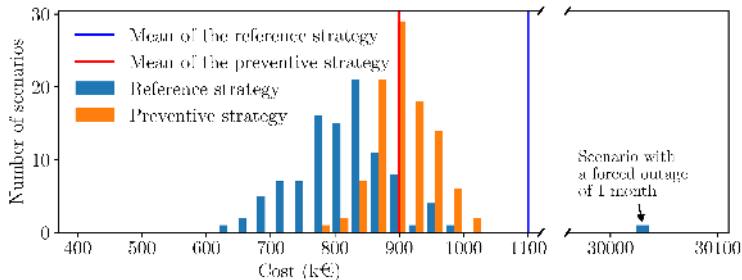
Preventive strategy  
**Corrective** and **Preventive** maintenance



## ORDER OF MAGNITUDE OF COSTS

- **Costs** of maintenance and forced outage have **different order of magnitude**:
  - Preventive maintenance:  $\sim 100$  k€
  - Corrective maintenance:  $\sim 500$  k€
  - Forced outage:  $\sim 30000$  k€/month
- **Failures** of the components are **random events**  $\Rightarrow$  LCC is a **random variable**
- Expected cost of a strategy estimated with **Monte Carlo scenarios**

Histogram of the cost generated by two different maintenance strategies



## MAIN GOAL

### Industrial goal

For a given system, find the **deterministic** (open loop) maintenance strategy that minimizes the **expectation** of the LCC.

Optimization challenges:

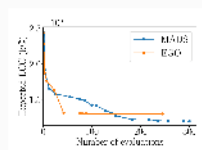
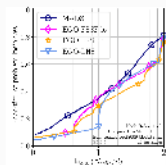
- **Large-scale** optimization problem (up to 80 components)
- Expected LCC computed with the simulation model VME: **blackbox** objective function
- VME uses Monte-Carlo simulations to estimate the expected LCC: no access to the true value of the objective but only **noisy** evaluations
- **Evaluations** of the objective function are **expensive**  
Industrial case with 80 components:  $\sim 3h$  for **one evaluation** (with  $10^5$  scenarios)



## WORK SUMMARY

### Blackbox optimization

- Use the **simulation model** VME: blackbox
- **New variant of EGO** with **sequential initial design** and metamodel **validation**
- **Comparison** with a direct search method



- + Accurate simulation of the dynamics
- Small space of maintenance strategies
- System with few components

### Contribution

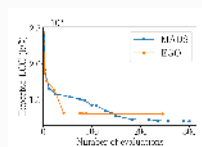
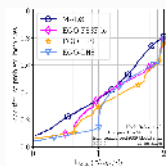
Blackbox approaches for optimal maintenance scheduling



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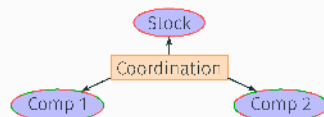
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### Contribution

Blackbox approaches for optimal maintenance scheduling

### Stochastic optimal control

- **Analytical** expression of the dynamics  
→ We **open** the blackbox!
- Maintenance optimization problem solved with a **decomposition** method



- Simplified expression of the dynamics
- + General maintenance strategies
- + Large-scale systems

### Contribution (submitted paper)

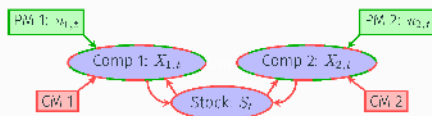
A decomposition method by interaction prediction for the optimization of maintenance scheduling [BCCL20-1]

- 1 Formalization of the maintenance optimization problem
- 2 A decomposition method component by component for the maintenance problem
- 3 Numerical results: Application to the industrial case
  - 3.1 Parameter tuning
  - 3.2 Results on the 80-component case
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- 1 **Formalization of the maintenance optimization problem**
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## SOME IMPORTANT VARIABLES TO CHARACTERIZE THE SYSTEM



Component  $i$  at time  $t$  characterized by  $X_{i,t} = (E_{i,t}, A_{i,t})$  where:

$E_{i,t} \in \{0, 1\}$ : **Regime** of the component

- $E_{i,t} = 1$ : Healthy
- $E_{i,t} = 0$ : Broken

$A_{i,t} \in \mathbb{R}$ :

- **Age** for a healthy component
- **Time since last failure** for a broken component

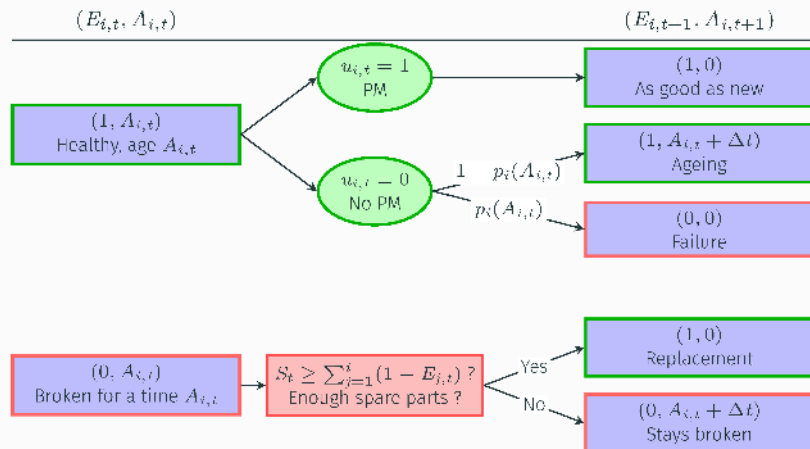
•  $S_t \in \mathbb{N}$ : **Number of spare parts** in the stock at time  $t$

•  $u_{i,t} \in \{0, 1\}$ : **Control** on component  $i$  at time  $t$

- $u_{i,t} = 0$ : No preventive maintenance
- $u_{i,t} = 1$ : Preventive maintenance

## DYNAMICS OF THE COMPONENTS

- Time discretized with time step  $\Delta t$
- Dynamics of a component from time step  $t$  to  $t + 1$ :



## MAINTENANCE OPTIMIZATION PROBLEM

$$\begin{aligned}
 \min_{(X, S, u) \in \mathcal{X} \times \mathcal{S} \times \mathbb{U}} \quad & \underbrace{\sum_{i=1}^n \sum_{t=0}^T j_{i,t}(X_{i,t}, u_{i,t})}_{\text{Maintenance cost } j_i(X_i, u_i)} + \underbrace{\sum_{t=0}^T j_t^{FO}(X_{1,t}, \dots, X_{n,t})}_{\text{Forced outage cost } j^{FO}(X_1, \dots, X_n)} \\
 \text{s.t.} \quad & \underbrace{X_{i,t+1} = f_i^X(X_{i,t}, S_t, u_{i,t}, W_{i,t+1})}_{\text{Dynamics of component } i}, \quad X_{i,0} = x_i \quad \forall t, \forall i \\
 & \underbrace{S_{t+1} = f^S(X_{1,t}, \dots, X_{n,t}, S_t)}_{\text{Dynamics of the stock}}, \quad S_0 = s \quad \forall t
 \end{aligned}$$

where  $(W_{i,t})_{t=1, \dots, T}^{i=1, \dots, n}$  are random variables that model **failure scenarios**.

- **Maintenance cost**: **additive** in time and components
- **Forced outage cost**: **additive** in time, **coupling** the components

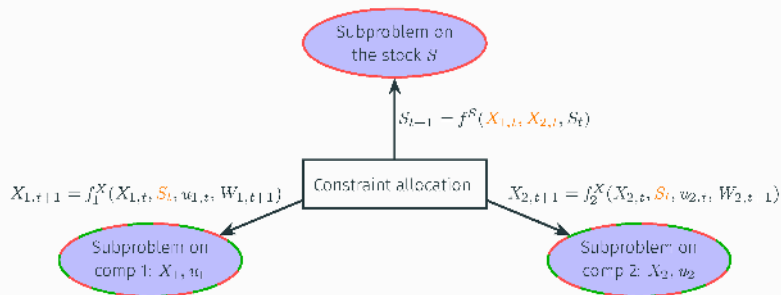
## OUTLINE

- 1 Formalization of the maintenance optimization problem
- 2 **A decomposition method component by component for the maintenance problem**
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  - 3.1 Parameter tuning
  - 3.2 Results on the 80-component case
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## SKETCH OF A DECOMPOSITION METHOD BY COMPONENT

### General idea

Use a decomposition by **interaction prediction** [MMT70] to **iteratively** find the best maintenance policy **separately for each component** and **coordinate the components**

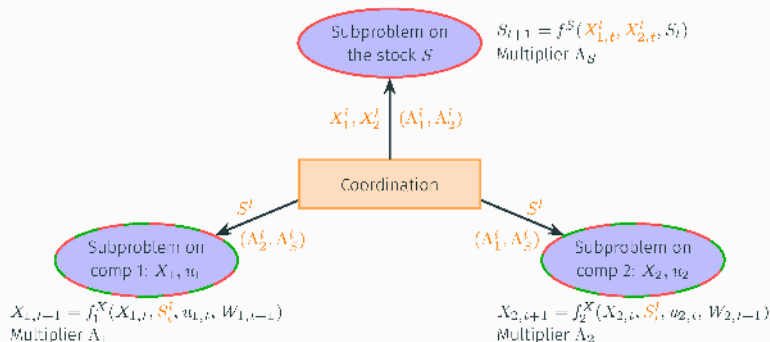




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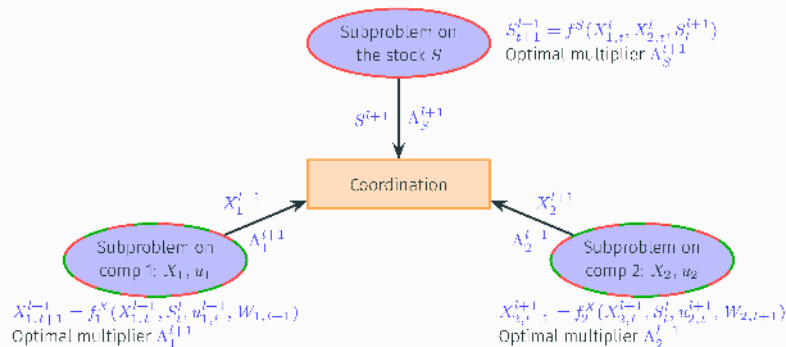
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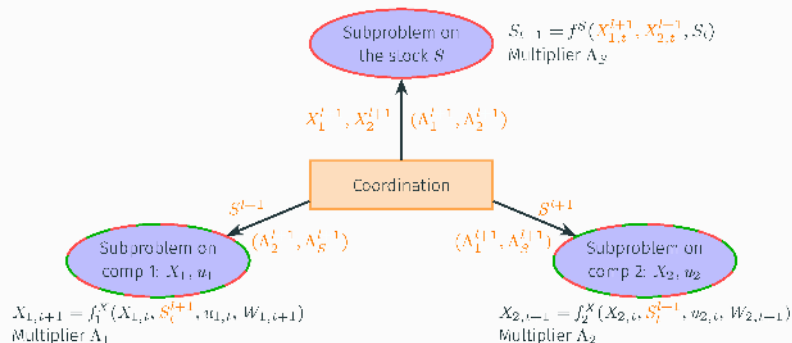
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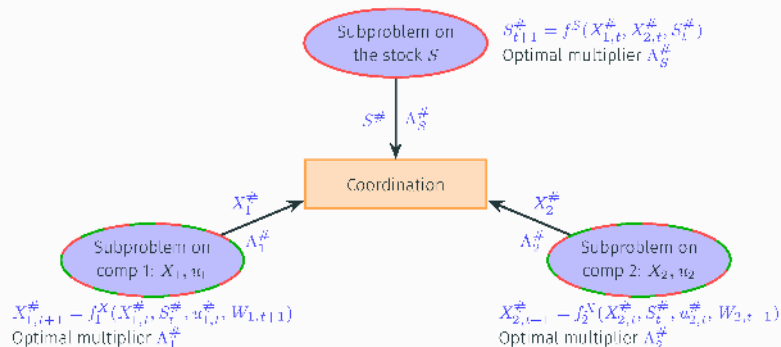
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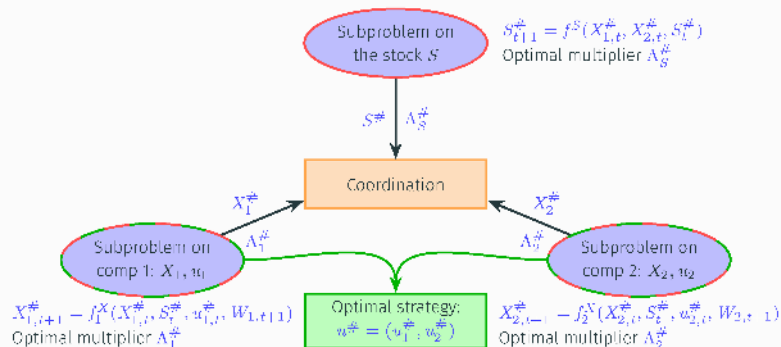
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Use a decomposition by **interaction prediction** [MMT70] to **iteratively** find the best maintenance policy **separately for each component** and **coordinate the components**



## THE AUXILIARY PROBLEM PRINCIPLE [COH80] FOR A DECOMPOSITION BY COMPONENT

- Choice of an **auxiliary problem** that can be decomposed in **independent subproblems**
- Subproblem on component  $i$  at iteration  $l + 1$ :

$$\begin{aligned} \min_{(X_i, u_i) \in \mathcal{X}_i \times \mathcal{U}_i} \mathbb{E} \left( j_i(X_i, u_i) + j^{FO}(X_1^l, \dots, X_i, \dots, X_n^l) \right) &+ \text{coordination terms} \\ \text{s.t. } X_{i,t+1} = f_i^X(X_{i,t}, S_t^l, u_{i,t}, W_{i,t+1}), \quad \forall t \end{aligned}$$

- Subproblem on the stock  $S$ :

$$\begin{aligned} \min_{S \in \mathcal{S}} \text{coordination terms} \\ \text{s.t. } S_{t+1} = f^S(X_{1,t}^l, \dots, X_{n,t}^l, S_t), \quad \forall t \end{aligned}$$

## FIXED POINT ALGORITHM FOR THE DECOMPOSITION BY COMPONENT

- **Original problem:** dimension  $nT$
- **Decomposition:**  $n$  problems of dimension  $T$  per iteration

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### Algorithm 1 Fixed point algorithm

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Start with  $(X^0, S^0, u^0)$  and  $\Lambda^0$ , set  $l = 0$

At iteration  $l + 1$ :

- For component  $i = 1, \dots, n$  do:
  - Solve

$$\min_{(X_i, u_i) \in \mathcal{X}_i \times \mathcal{U}_i} \mathbb{E} \left( j_i(X_i, u_i) + j^{FO}(X_1^i, \dots, X_i, \dots, X_n^i) \right) + \text{coordination terms}$$

$$\text{s.t. } X_{i,l+1} = f_i^X(X_{i,l}, S_i^l, u_{i,l}, W_{i,l+1}), \quad \forall l$$

with any method (here with the **blackbox optimization algorithm** MADJ [AD06]),  
solution  $(X_i^{l+1}, u_i^{l+1})$

- Compute an optimal multiplier  $\Lambda_i^{l+1}$  for the constraint using the **adjoint state**
- Similarly for the stock, solution  $S^{l+1}$  and optimal multiplier  $\Lambda_S^{l+1}$

Stop if max number  $L$  of iterations reached, else  $l \leftarrow l + 1$  and start new iteration

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## USING A VARIATIONAL METHOD IN A DISCRETE CASE

The fixed point algorithm is based on **variational techniques**:

- **Gradient** of the system **dynamics** appears in the coordination terms
- **Gradient** of the **cost** appears in the multiplier update step

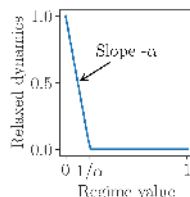
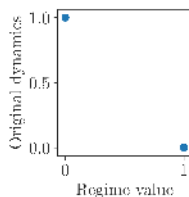
But the system is characterized by **integer variables**, they are **relaxed**:

- Regime of the component:  $F_{i,t} \in [0, 1]$
- Number of spare parts:  $S_i \in \mathbb{R}_+$
- Controls:  $u_{i,t} \in [0, 1]$

The **dynamics** is **non-smooth**, it is also **relaxed**:

- Relaxation controlled by a parameter  $\alpha$

Example for the assertion:  
If the component is broken





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## DESCRIPTION OF THE INDUSTRIAL CASE

Parameter	Value		
Number of components $n$	80		
Initial number of spare parts $S_0$	16		
Horizon $T$	40 years		
Time of supply for the spare parts	2 years		
Discount factor	0.08		
Yearly forced outage cost	10000 k€/ year		
	Comp. 1	Comp. 2	Comp. $i \geq 3$
PM cost	50 k€	50 k€	50 k€
CM cost	100 k€	250 k€	200 k€
Failure distribution	$\mathcal{W}(2.3, 10)$	$\mathcal{W}(4, 20)$	$\mathcal{W}(3, 10)$
Mean time to failure	8.85 years	18.13 years	8.93 years

1 maintenance decision each year for each component

⇒ Problem in dimension  $80 \times 40 = 3200$

Reference algorithm : **MADS** applied directly to the **original optimization problem**

## SAMPLE AVERAGE APPROXIMATION

Original problem:

$$\begin{aligned} \min_{(X, S, u) \in \mathcal{X} \times \mathcal{S} \times \mathbb{U}} \mathbb{E}(j(X, u)) \\ \text{s.t. } \Theta(X, S, u, W) = 0 \end{aligned}$$

- $j(X, u)$  represents the overall maintenance and forced outage costs
- $\Theta(X, S, u, W)$  represents the dynamics of the system

Sample Average Approximation with  $Q$  Monte-Carlo scenarios  $\omega_1, \dots, \omega_Q$ :

$$\begin{aligned} \min_{(X, S, u) \in \mathcal{X} \times \mathcal{S} \times \mathbb{U}} \frac{1}{Q} \sum_{q=1}^Q j(X(\omega_q), u) \\ \text{s.t. } \Theta(X(\omega_q), S(\omega_q), u, W(\omega_q)) = 0 \quad \forall q \end{aligned}$$

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## PARAMETER TUNING: PROCEDURE DESCRIPTION

- **Relaxation** controlled at iteration  $l$  by a **parameter**  $\alpha^l$
- **Update** of the relaxation parameter **at each iteration**:  $\alpha^{l+1} = \alpha^l + \Delta\alpha$   
As  $\alpha \rightarrow \infty$ , the relaxed dynamics converges to the real one
- Need to tune  $\alpha^0$  and  $\Delta\alpha$
- Other parameters to tune:  $\gamma^0, \Delta\gamma, r_X, r_S$  (no time for details in this talk)

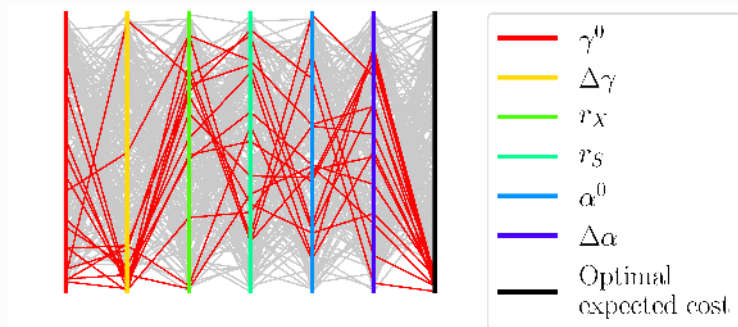
Tuning procedure for the vector of parameters  $p = (\alpha^0, \Delta\alpha, \gamma^0, \Delta\gamma, r_X, r_S)$ :

- **Define bounds** for the values of the parameters:  $\alpha^0 \in [2, 200]$ ,  $\Delta\alpha \in [0, 200]$ , ...
- **Draw 200 values** of  $p$  with an optimized Latin Hypercube Sampling [DC13]
- **Optimization with each of the sampled values** (i.e. 200 runs) on a smaller test case (10 components): computation time  $\sim 4$ h

## USING SENSITIVITY ANALYSIS TO TUNE AN OPTIMIZATION ALGORITHM I

Qualitative approach: Cobweb plots

→ Visualize the best combinations of parameters for the optimization

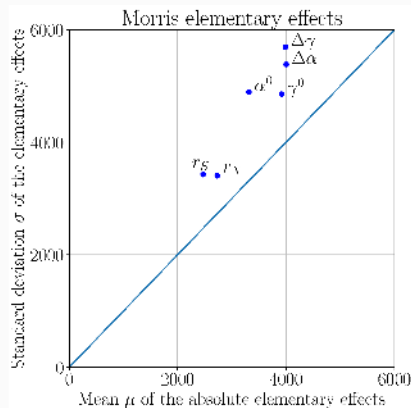
**Conclusion**

No clear result, except for  $\Delta\gamma$  and  $r_X$ .

## USING SENSITIVITY ANALYSIS TO TUNE AN OPTIMIZATION ALGORITHM II

Quantitative approach: the **Morris method** [Mor91].

→ **Screening** method: sensitivity of the optimization quantified by **elementary effects**.



- **Mean** of the elementary effects  $\mu$ :  
→ Quantifies the **influence** of a parameter on the result of the optimization
- **Standard deviation**  $\sigma$  of the elementary effects:  
→ Measures the **non-linear effects** and the **interactions** between parameters on the result of the optimization

### Conclusion

No screening possible, all inputs are influential with non linear/interaction effects.

## PARAMETER TUNING: CONCLUSION

Tuning procedure for the vector of parameters  $p = (\alpha^0, \Delta\alpha, \gamma^0, \Delta\gamma, r_X, r_S)$ :

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### Final choice

We simply take the best parameter  $p$  for the 80-component case.



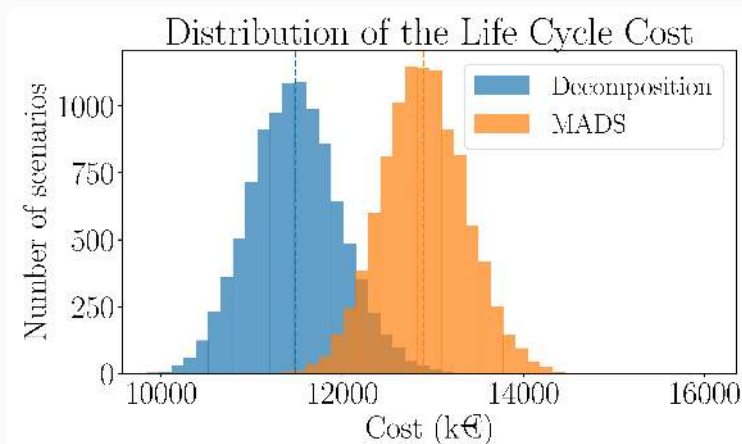
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## COMPARISON OF THE LIFE CYCLE COST

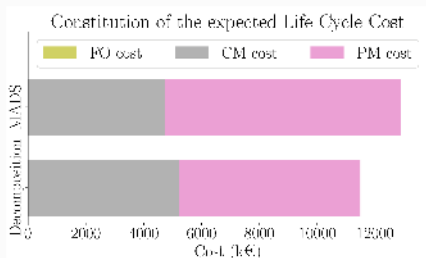
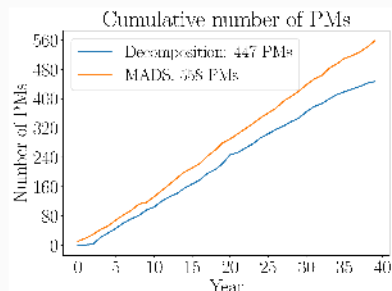
	Only CMs	MADS	Decomposition
Expected cost (k€)	46316	12820	11290

Gap MADS / Decomposition: 12%



## ANALYSIS OF THE MAINTENANCE STRATEGIES

	Decomposition	MADS
Mean number of PMs/component	5.6	7.0
Mean time between PMs	6.1 years	5.0 years
Mean number of failures/component	1.31	1.13
Number of forced outages	52/10000	1/10000



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## CONCLUSION

### Summary:

- Formulation of the maintenance scheduling problem as a **stochastic optimal control** program
- To our knowledge, **first time** that a **decomposition** scheme based on the **Auxiliary Problem Principle** is applied to maintenance optimization
- **Relaxation** of the system needed to use the fixed-point algorithm
- **Successful** application on an industrial case with **80 components**

[BCCL20-1] T. Bittar, P. Carpentier, J-Ph. Chancelier, and J. Lonchamp.

**A Decomposition Method by Interaction Prediction for the Optimization of Maintenance Scheduling.**

Submitted to Annals of Operations Research, 2020.

### Perspectives:

- Complexification of the model: add a control for the stock management strategy, consider degraded states for the component
- Could we apply the decomposition methodology in a robust optimization framework?

## RELATED WORK

In this talk: **Sample Average Approximation**

- Use a fixed set of scenarios to approximate the expectation
- Algorithm based on the **deterministic** Auxiliary Problem Principle (APP)

Other possibility: **Stochastic Approximation**

- Use one different scenario at each iteration of the algorithm
- Algorithm based on the **stochastic** APP

**Theoretical contributions** to the stochastic APP:

- **Measurability** of the iterates of the algorithm in a Banach space
- Extension of **convergence** results to the **Banach** case
- Derivation of **efficiency estimates**

[BCCL20-2] T. Bittar, P. Carpentier, J-Ph. Chancelier, and J. Lonchamp.  
**The stochastic Auxiliary Problem Principle in Banach spaces:  
measurability and convergence.**  
To be submitted soon.

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To be submitted soon.
- [BCCL20-3] T. Bittar, P. Carpentier, J-Ph. Chancelier, and J. Lonchamp.  
**Blackbox approaches for optimal maintenance scheduling.**  
Within the thesis.

### Conference talks:

- Journées SMAI-MODE, online (09/2020)
- PGMO Days, Saclay (12/2019)
- International Conference in Stochastic Programming XV, Trondheim (07/2019)
- Optimization Days 2019, HEC Montréal (05/2019)

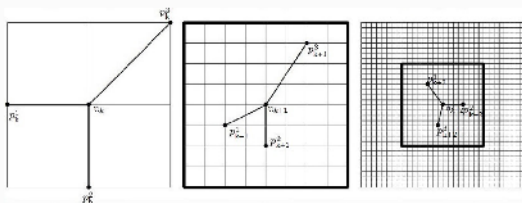


Thank you for your attention!

# THE BLACKBOX ALGORITHM MADS [AD06]

At iteration  $k$ , for the minimization of a cost function  $J$ :

- Current iterate  $u_k$ , mesh  $M_k$
- **Global search (exploration)**: Flexible step, possible use of heuristics and user-defined strategies to choose evaluation points  $u_k^1, \dots, u_k^p$  on  $M_k$
- **Local search (exploitation)**: Evaluation points  $u_k^{p+1}, \dots, u_k^{p+l}$  chosen in a **neighbourhood**  $P_k \subset M_k$  of the best incumbent point  $u_k$
- **Mesh update**:
  - If there exists  $i$  such that  $J(u_k^i) < J(u_k)$  then  $u_{k+1} = u_k^i$  and **increase** the mesh parameter
  - Else  $u_{k+1} = u_k$  and **decrease** the mesh parameter



Denote by  $p = (p_1, \dots, p_l)$  the vector of parameters

- $n$  randomized one-at-a-time experiments
- **Elementary effect** while perturbing  $p_i$  in experiment  $j$ :

$$d_i^{(j)}(p^{(j)}) = \frac{\mathcal{A}(p^{(j)} + \delta e_i) - \mathcal{A}(p^{(j)})}{\delta}$$

with  $p^{(j)}$  the value of the vector of parameters in the  $j$ -th experiment,  $\mathcal{A}$  the model output (the optimization output in our case) and  $e_i$  the  $i$ -th vector of the canonical basis of  $\mathbb{R}^l$ .

We define two indices for each parameter  $p_i$ :

- Mean index:

$$\mu_i = \mathbb{E}(|d_i^{(j)}|) \simeq \frac{1}{n} \sum_{j=1}^n |d_i^{(j)}|$$

- Standard deviation index:

$$\sigma_i = \sqrt{\text{Var}(d_i^{(j)})} \simeq \sqrt{\frac{1}{n} \sum_{j=1}^n \left( d_i^{(j)} - \frac{1}{n} \sum_{j=1}^n d_i^{(j)} \right)^2}$$